

Minutes of ScotRail Trains Limited ("ScotRail") Board held on Thursday, 18 May 2023,

1300 – 1500 Atrium Court, 50 Waterloo St, Glasgow / Microsoft Teams *

Present:	David Lowrie (DL) – Chair Joanne Maguire (JHM) – Chief Operating Officer Alex Hynes (AH) – Managing Director, Scotland's Railway Derek Marchant (DM) – Finance Director David Lister (DML) – Safety, Engineering, and Sustainability Director David Simpson (DS) – Service Delivery Director Emma Dixon (ED) – Non-Executive Director and Company Secretary Julie Dale (JD) – Human Resource Director Carolyn Griffiths (CG) – Non-Executive Director
In attendance:	David Ross (DR) – Communications Director Claire Dickie (CD) – Head of Retail Scott Prentice (SP) – Head of Business Development – Minute Taker
Apologies:	Lesley Kane (LK) – Commercial Director John MacQuarrie (JM) – Non-Executive Director

ltem No	Item	Action
1.1	Welcome and quorum	
	The Chair welcomed all to the meeting and noted it was quorate.	
1.2	Apologies for absence	
	Apologies noted from Lesley Kane and John MacQuarrie. Claire Dickie and Scott Prentice attended in Lesley Kane's absence.	
1.3	Board appointments and resignations	
	The Board approved the appointment of Carolyn Griffiths and Julie Dale as a directors of ScotRail and welcomed them to the Board.	
1.4	Declarations of interests and conflicts	
	It was noted that declarations of interests for Carolyn Griffiths and Julie Dale should be added to the register.	ED



Operational	
Budget and business plan 2023/24: paper 1505-02	
Derek Marchant gave an update on the rail period one financial position, before moving on to introduce the revised 2023/24 budget and business plan.	
The Board had a full discussion on the matter, noting the differing funding gaps presented in the various scenarios outlined, the associated financial risks and assumptions identified, including those requiring Transport Scotland consent, and noted that a balanced position must be agreed by the Board.	
The Board agreed that the Chair and Finance Director would meet to decide the appropriate financial assumptions, to enable a balanced budget to be presented to the SRH Board for approval.	DL/DM
The Board agreed that a review of the decision-making process for the budget and business plan with all stakeholders was required and should be taken forward following conclusion of approvals for the 2023/24 budget.	SRH
Peak fares removal trial preparedness	
Claire Dickie provided an update on the ongoing preparations for implementing the proposed peak fares removal trial from mid-October, highlighting that guidance from the Scottish Government on proposed annual fares was essential for evaluating the options for the trial.	
The Board noted that Transport Scotland (TS) intends to put a paper on a fares increase to the minister shortly and noted the importance of a timely decision.	
The Board discussed the options to be presented by TS to obtain ministerial direction on the scope of the trial to be undertaken.	
The Board thanked Claire Dickie for the update.	
	 Budget and business plan 2023/24: paper 1505-02 Derek Marchant gave an update on the rail period one financial position, before moving on to introduce the revised 2023/24 budget and business plan. The Board had a full discussion on the matter, noting the differing funding gaps presented in the various scenarios outlined, the associated financial risks and assumptions identified, including those requiring Transport Scotland consent, and noted that a balanced position must be agreed by the Board. The Board agreed that the Chair and Finance Director would meet to decide the appropriate financial assumptions, to enable a balanced budget to be presented to the SRH Board for approval. The Board agreed that a review of the decision-making process for the budget and business plan with all stakeholders was required and should be taken forward following conclusion of approvals for the 2023/24 budget. Peak fares removal trial preparedness Claire Dickie provided an update on the ongoing preparations for implementing the proposed peak fares removal trial from mid-October, highlighting that guidance from the Scottish Government on proposed annual fares was essential for evaluating the options for the trial. The Board noted that Transport Scotland (TS) intends to put a paper on a fares increase to the minister shortly and noted the importance of a timely decision. The Board discussed the options to be presented by TS to obtain ministerial direction on the scope of the trial to be undertaken.







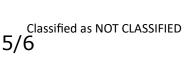
	Governance	
3.1	Accountable Officer submissions tracker: paper 1805-04	
	Inverness operations accommodation – noted that this matter is with ScotRail to progress, rather than SRH.	
	Passenger assistance ramps – TS has sent comments to SRH, which will	
	clarify the status of actions.	JM
	Red diesel replacement tanks - SRH highlight issue to TS seeking decision on spend.	JM
	Levenmouth project – SRH to seek clarification on process and confirm whether AO is required.	JM
3.2	Rail period one reporting pack: paper 1805-05	
	Jo Maguire presented the paper. The Board was pleased to note the favourable revenue trend for the period.	
	The Board discussed a recent serious incident at Argyle St station. It was agreed that the full incident report would be sent to Carolyn Griffiths as Chair of Safety, Health & Environment Committee.	
	CG suggested and the Board requested some additions to the reporting pack to include PPM by fleet type and audit outputs in the KPI reports. The Board noted it is a new pack that continues to be work in progress, with the balance of information required being refined.	
	The paper was noted by the Board.	AH JHM
	Minutes, other actions, and AOB	



4.	Minutes from previous meetings for approval	
	 23 March, 31 March, and 20 April – minor amendments requested and the Board approved the Company Secretary to make such changes following agreement with the Chair. 	ED
	The Board approved the above minutes subject to the minor changes being made.	



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5.	Actions arising from previous meeting not already discussed: 2004-07 No additional items were noted.	
6.	AOB	
	Disclosures for auditor Derek Marchant informed the Board that the auditors will require a note of all directors and family member interests and the Board was asked to provide timely responses.	
	Future rolling stock strategy Carolyn Griffiths suggested, in relation to ongoing Carmont work, a roundtable with relevant stakeholders to understand collectively what is being discussed and progressed.	
	Audit and Risk Committee Request to amend meeting dates to a more suitable time to align with ongoing work.	
	Risk appraisal relating to fleet age to be included in company's risk register.	
	Other The Board thanked those involved in the meetings with the unions regarding future pay awards.	
	The board noted the desire of the SRH Chair to be involved in NZET committee preparation and debriefing.	ED DML
	The date of the next ScotRail Board meeting is Thursday, 15 June at 1300 in Atrium Court.	

